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26 JUL 1976

MEMORANDUM FOR: Deputy Director for Administration

FROM

: F. W. M. Janney

Director of Personnel

SUBJECT

: Providing Services for the Intelligence Community

Staff

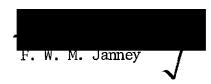
- 1. This is in response to your request for a listing of services which could be provided by Office of Personnel to the Intelligence Community Staff when it is established as a separate agency. As an independent organization, ICS will be required to routinely perform a number of basic personnel administration and management functions and establish internal policies, procedures and programs for their effective implementation. While the Agency may continue to provide certain advisory, consultative, and in some few instances supportive assistance, ICS must anticipate allocation of sufficient personnel resources and organizational structure to adequately service the basic personnel functions. Attachment I is a list of the functions which constitute an independent personnel program or system.
- 2. As noted above, the various OP offices can provide advice and guidance for the performance of the listed functions. In only a few instances do we see areas where it would be feasible or legal to provide substantive assistance. A second list, Attachment II, has been prepared which itemizes functions where such support would be more than limited advisory and, could, we believe, require additional positions. Also noted in a third list, Attachment III, are functions which would not appropriately be provided by CIA to an independent agency, but would be required during the transition year and which, in turn, would require additional personnel. The services provided by OP are not ordinarily subject to monetary payments such as reimbursement; the service of individuals requires reimbursement in kind, hence our requirements for supplement are for positions.

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3. The comments herein are directed to a ICS complement The final size of the new agency, its "excepted" or "competitive" status, the makeup of the personnel complement (e.g. the number who are employees of the new agency and the percentage of detailees, including active duty military personnel) would have an affect on the type and amount of service which could or would be provided by CIA.

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- 4. While not a service provided to the ICS in the sense of your request, the matter of detailees from the Agency to ICS is expected to impact heavily on OP. The current practice in CIA for details to other Government agencies is for clericals to be administered by SPD and professionals by their parent component. We recommend in this case, where ICS is at least initially expected to have a large CIA detailee group, the administration be centralized in SPD for all detailees. Whatever the decision, if the details exceed 25, SPD would require an additional employee for their continuing administration.
- 5. This review of the level and nature of the requirements for Office of Personnel services makes it evident that the prospective support staff of the ICS would benefit from a coordinated approach to establishing the administrative structure of the new Agency. We recommend consideration be given to creating a working Task Force to assist the new staff in making the judgments and decisions necessary for the development of policies and the establishment of the procedures required for the effective operation of the support functions.
- 6. In sum, the Office of Personnel can provide advisory services to an ICS personnel staff without undue problem. Any substantive assistance, however, over a period of time would require additional personnel. The legal ramifications of providing certain services and the status of the new agency will, of course, determine the level of the substantive services CIA can provide in the personnel field. The type and level of the substantive services required will, in turn, determine the number and the level of the positions required by OP to provide the designated services.



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UBJECT: (Optional) Providing Se	ervices	for the	Intelli	gence Community Staff	
Director of Personnel 5 E 58, Hqs.		EXTENSION	DATE 26 JUL 1970 STA		
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Attachment I

Basic Personnel-Related Functions Which Will Have To Be Performed By ICS As An Independent Agency

(1) Applicant related functions (Prof-tech-clerical

Application forms
Referrals
Screening/Interviewing
Files
Correspondence
Clearances
Testing
Travel

(2) Employee Administration

Affirmative Action Programs (EEO, Handicapped)
Appointment Actions
Casualty Assistance
Civil Service Retirement Processing
Combined Federal Campaign
Consultants
Contract Employees

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Detailees (Civilian-Military) Administrative Agreements Liaison/Negotiation with Other Agencies Status Reports Executive Order 11905 Dual Compensation Briefing - Retired Military EEO Counseling Employee Counseling Employee Emergencies Contact/Location/Telephone Information Employment Applications Employment Advertising Internal/External Employment Verification Credit Verification Leave Status Record Checks Between Agencies (SF-75) Service Record Card (SF-7) Privacy Act Accountings and Disclosures

EOD Orientation (Prof-Clerical) Exit Interviews (Prof-Clerical) Exit Processing

Fair Labor Standards Act
Federal Employee's Compensation
FEGLI
Fitness Reports (Agency and other Agency formats and schedules)
Call-up

Handicapped Employees Program
Hatch Act
Political Activities
Honor and Merit Awards
Household Effects/POV

Shipment

Conformance

Insurance Coverage (Hospitalization-Life-Other)
Claims
Premiums

ID's

Leave (Sick-Annual-LWOP) Length of Service Awards Longevity Computation Dates

Mail Room Marriage to Aliens

Non-Standard Work Schedules

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NSCA

Official Personnel Files
Control and Loan
Ordering (Internal and External)
Active
Terminated

Passposts (Visa Requirements)
Pay Rates
Personnel Actions (Staff-Contract)
Preparation (Reassign., WGI, LGI, QSI, SEP)
Approvals
Recording
Distribution
Placement (Prof-Clerical)

Recruitment

Salary Retension
Savings Bond
Separation Compensation
Service Computation Dates
SPS Schedules

Step Increase Withholding
Suggestion Awards
Evaluation
Summer Only Program
Suspensions (Security Violations)

Terminations
Transcripts of Service
Travel (Prof-Clerical)
 Advances
 Reimbursements
 Invitee
 Arrangements (U.S. - Foreign)
 Insurance
 Orders

Troubled Employees
Alcholism/Drug Abuse

Wage Administration

(3) Personnel Management

Personnel Development Position Management

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Position Classification Ranking Assignment, Promotion Board/Panel Structure Internal personnel management evaluation Supergrade Administration and Management

(4) Other

Internal Regulations, Notices
Records Administration
Controls
Maintenance
Disposal
Storage
Reports (Internal and External)
Statistical
Status
Recurring
Special

Forms Development

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POSSIBLE CONTINUING FUNCTIONS SUPPORTED BY CIA

	•		
	Advisory Svc./No Reimbursement	Reimburse- ment	Position
Recruitment			
Could probably provide basic recruitment services without reimbursement or position if requirements remain under 100 per year (clerical and professional). Anything above that would impact adversely on the services required by the Agency itself.	X (see note in Position)		GS-13 if numbers exceed 100.
Contract Preparation			
C/CPD would have no authority to execute contracts for ICS as an independent agency; however, if the number of contract personnel does not exceed 75, CPD could prepare the contracts. (Maybe should ask for payment for preparation services.)	X		
Central Processing			
(1) Could arrange travel reservations though it would probably be an inconvenient arrangement for pick up and delivery.			
(2) If CCS concurs (CCS provide the basic service) and JCS members would come to Langley for the necessary processing, could provide Passport and Identification documentation.			
If these above services are provided, we believe an additional courier would be needed for the pick up and delivery and priority handling which would undoubtedly be required.	·		GS-04
Retirement			
Would prepare estimates of annuities and could, if appropriate arrangements made, handle verification of prior government service. Processing of CSC application for CS Retirement would require payrolling by OF.	X		
Assist resignees or retirees to look for other employment (EEAB).	Х		
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	Advisory Svc./No Reimbursement	Reimburse- ment	Position
Insurance			
(1) Federal Program ICS as an independent agency would be required by law to designate an officer to administer the Federal Insurance programs-FEGLI, FEIBP. BSD can provide information and assistance only.	X		·
(2) Non-Statutory Insurance Program (GEHA) By-laws currently restrict membership to CIA employees. If it is desired to provide continued coverage to transferees or to offer this program to new ICS employees, GEHA Board action is required, including change in by-laws. If approved, do not believe additional personnel would be required.	X		
PMCD			·
Could provide substantive assistance in development and implementation of a position management and classification program.	X		GS-13
If services would be limited advisory or consultative assistance such as performed with other government agencies, the workload would not be excessive.			
Staff Personnel Division			-
If the administration of details to ICS is centered in SPD and the number of details exceed 25, assistance would be required.			GS-9

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TRANSITION SERVICES

The normal personnel services now provided to ICS would continue through the transition period without reimbursement or additional position requirements. However, we believe additional positions may well be needed if OP is asked to provide extensive assistance, and advisory or substantive services in the establishment of a personnel system for ICS.

Following is a list of functions which we see as requiring a high level of contribution from OP in establishing the ICS personnel system and requiring additional personnel.

Military Personnel Branch	Position Required
Increased requests for assignment of military personnel will severely impact on MPB which is already operating on an exceptionally lean complement.	GS-09
Position Management and Compensation Division	
As noted in Attachment II, any substantive assistance in establishing a staffing complement will require an additional officer for PMCD.	GS-13
(See Attachment II for related Comment)	
General Support in OP Matters	
Provide guidance and assistance in preparation of regulatory issuances, computer programs for personnel records, general administrative and processing procedures, et al.	GS-14